
**INSTITUTE OF
INTERNAL
AUDITORS**



**L'INSTITUT DES
VERIFICATEURS
INTERNES**

**INSTITUTE OF INTERNAL AUDITORS
OTTAWA CHAPTER**

**2009-10 ANNUAL REPORT
AS AT May 24, 2010**

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1. President's Report

Over the past year, the IIA Ottawa Chapter Board of Governors has continued to seek ways to invest and better serve its membership. Progress made in previous years has been ongoing, such as the continued excellence of our Program Committee, which invests heavily in the provision of high quality professional development and networking events. Indeed, to meet the growing demand of our membership, the Program Committee, led by John Lees and Susan Kenney, expanded on the program again this year, establishing Professional Development weeks and dramatically increasing the professional development offerings to our members. As well, considerable time was spent establishing an on-line registration system for our upcoming year, to better serve our members.

This year was the third in our Chapter's three-year strategic plan. In keeping with our goals and priorities, we not only continued to expand our relationship with the Office of the Comptroller General (OCG), but we also took great effort to examine the way we do business as a Board. As we committed to you at the beginning of the year, this year was one of investment – owing in large part to the enviable financial position we find ourselves in as a Chapter. As is noted below in the Academic Chair's and Operations reports, we have worked closely with the Universities this year, establishing a CIA Learning system training program at Carleton University, building a closer relationship through our attendance at University events and expanding our scholarship funding to students at Carleton and Ottawa Universities for 2010/11. Our theme of 'investment' has also included the support we have provided in collaboration with IIA France, IIA Headquarters and the OCG, to fund the translation of the CIA learning system material – an investment we know will greatly support the efforts of our francophone members to pursue CIA certification. Lastly, we also experienced a challenging year this year with our training program, with new course offerings not gaining the enrolment as planned, which has resulted in losses from courses, not experienced in the past. Accordingly, we have changed our course offerings for the upcoming year and have procedures in place to hold courses that will result in profitable results only.

Perhaps not always evident to the individual member, but a range of committees exist – and are now working much more closely together – to collectively serve the members, through member-facing communication (e.g., newsletter, marketing, website, etc.). Upgrades to our website, have been completed and further enhancements are being planned. As the year comes to a close, we will continue to seek ways to invest our funds back into the community, respecting both our not-for-profit status, and our commitment to you, the members.

Last but not least, this is an exciting time for the internal audit profession in Canada. Our Canadian Council has been working very closely with each of the Canadian Chapters as well as the North American Board of IIA to establish an

independent Canadian Institute that would establish the fourth largest Institute globally. The Ottawa Chapter has supported planning to date, lead by the Canadian Council and further communications and business plans are being developed and will be shared with chapter members during the upcoming year.

For the past six years, I have had the pleasure of serving the Ottawa Chapter of the IIA – first as Treasurer and then through various positions on the Board of Governors. In particular, I have greatly enjoyed my last year as President and am excited for the upcoming year with our Board of Governors, as we continue the evolution and innovation that has been underway for many years.

Best regards,

John Gilhooly, CIA, CA

2. Ottawa Chapter Board of Governors 2009-10

Executive Committee

President	John Gilhooly
Vice President-Strategy	Julie Champagne
Vice President-Operations	Susan Kenney
Secretary	David Rattray
Treasurer	Andrea Suley
Programs	John Lees / Susan Kenney

Governors (Committee Chairs)

Marketing	Kelsey Nutland
Certifications	Mohammed Siddiqui
Volunteer Chair	Robin Sellar
Membership	Darren Budd
Web Editor:	Peter Cardeneo
Research & Trustee	Nancy Chase
Academic Relations	Michael Leong
Newsletter Editor	Teresa Gannon
IIA Standards & International Committee	Bruce Sloan
TBS Representative	Monique Clairoux
(ex officio member)	

IIA Canadian Council (2009-10)

Mohammed Siddiqui

John Lees

IIA International Committees (2008-09)

Brian Aiken
Elizabeth (Libby) MacRae
Amipal Manchanda
David Rattray
Mohammed Siddiqui
Robin Sellar
Bruce Sloan
Gibby Armstrong

3. Committee Chair Reports

3.a Chapter Achievements Program-CAP Points to May 14, 2010

The Chapter Achievement Program (CAP) is designed to recognize activities that promote the strategic objectives of the IIA. CAP is established on the premise that the primary mission of a Chapter is to serve its members first and then the internal audit profession. Three service categories of a Chapter, and of the achievement program, are highlighted as: Service to Members; Service to the Profession; and Chapter Administration. Thanks to the hard work of all the committees and volunteers, this year we again achieved Gold status.

CAP points to May 14, 2010 were as follows:

- Service to Members: 1232
- Service to the Profession: 329
- Chapter Administration: 160

Michele Serano

CAP Reporting

3.b Treasurer's Report

Financial statements for the period June 1, 2009 to April 30, 2010 are provided for the information of all members. These statements are unaudited and have been prepared on the following basis:

- Revenues from courses and events and orientation workshops are recorded on an accrual basis and are shown net of related expenses in the statements.
- Expenses are recorded on a cash basis as bills are received. All invoices on hand at April 30, 2010 have been recorded.

In accordance with the requirements of The IIA Global Headquarters, the Chapter will prepare an annual report of income and expenses as at May 30, 2010 on a cash basis. The report will be audited for submission to Headquarters by September 2010.

Chapter operations resulted in a deficit of \$111,845. The deficit is attributable to several factors:

- The Ottawa Chapter made significant contributions to the IIA community with investments as follows:
 - \$31,321 to aid with the translations costs of CIA Learning System;
 - \$1,000 donation to the IIA Research Fund;
 - \$1,000 scholarship to a University of Ottawa student; and,
 - \$3,028 in funding to District Representative and District Advisor, a portion of which represents a donation to smaller Chapters in covering their District Representative costs.
- Reporting on a cash basis resulted in \$41,354 of expenses in 2009-2010 which relate to costs incurred during 2008-2009.
- Our programs and events incurred a loss this year of \$34,998 (on gross revenues of \$258,146). This loss can be partially attributable to poor attendance at training events.

It is important to note that the receivable balance (\$45,088) is an accumulation of several years of outstanding accounts. The Chapter intends to review the aged receivables and determine amounts uncollectible. It is expected that the Chapter will write-off accounts a portion of these accounts during 2010-2011.

Challenges for the Chapter in the coming year will be to develop a strategy for the use of the surplus (\$221,348) and evaluating operations to develop an approach that balances servicing the needs membership and IIA community investments with long-term financial sustainability. The Chapter intends to meet these challenges through the upcoming strategic planning process and the development of a more detailed budgeting process for 2010-2011.

Andrea Suley, CMA CIA CFE
Treasurer

Balance Sheet
(Unaudited)

As at:	April 30, 2009	May 22, 2009
ASSETS		
Cash & term deposits	\$181,210	\$308,964
Accounts receivable	45,088	30,283
Total Assets	\$226,298	\$339,247
LIABILITIES & SURPLUS		
Liabilities - GST	\$4,950	\$6,054
Surplus		
Balance at beginning of year	\$333,193	\$323,255
Current year (deficit) surplus	-111,845	9,938
Balance at end of year	221,348	333,193
Total Liabilities & Surplus	\$226,298	\$339,247

Statement of Chapter Operations
(Unaudited)

For the period:	June 1, 2009 - April 30, 2010	June 1, 2008 - May 22, 2009
REVENUES		
Courses and events (net)	-\$34,998	\$22,265
Interest	445	5,544
Membership Allotment from International	9,216	10,127
Total Revenues	-\$25,337	\$37,936
EXPENSES		
Academic Relations Committee	\$200	\$400
Administration and Board	8,742	8,609
CIA certification dinner	7,729	0
Donations	1,302	1,834
Leadership and other conferences	9,121	6,251
Marketing Committee	0	1,013
Volunteer Committee	11,223	5,000
Newsletter Committee	3,101	471
Operations	4,251	3,346
Program Committee	8,518	1,074
CIA training program translation	31,321	0
IIA Research	1,000	
Total Expenses	\$86,508	\$27,998
Net (Deficit) Surplus	-\$111,845	\$9,938

3.c Operations and Communications Sub-Committee

In last year's report, I stated that our next step for the group was to have an automated on-line registration for all our events. John Lees spent hundreds of hours working towards this and Brenda Rupert and Andrea Suley pushed it to its completion. I don't think any of us realized the amount of work and dedication it was going to take to have on-line registration. John, Brenda and Andrea, please accept my thank you on behalf of all of our members. Keep an eye on your e-mail for the announcement that we are up and running.

Also, a thank you must go to Peter Cardeneo for streamlining our web-page. Not an easy task, with the IIA HQ restrictions and rules. Please take a look at our new and always improving web page.

<http://www.theiia.org/chapters/index.cfm?cid=94>

Over the past six months a group of volunteers, working with TBS, IIA France and Holmes Corporation have been assisting in the translation of the CIA, IIA Learning material in to French. Thank you goes to Jacques Lamothe, Marie-Jose Pacheco and Louise-Chantal Pilon. Of all us are looking forward to the time when the learning material will be available in both official languages, should be late this summer.

I am looking forward to the new year where I can spend all of my time working on improving the operations of the chapter and coming up with a brand.

Susan Kenney CIA, CCSA
VP-Operations and Program Co-Chair

3.d Program Committee Report

Continuing the trend of past years, the Program Committee hosted a very full Calendar of events in 2009-10. The chapter is extremely fortunate to have a number of ambitious and talented volunteers who devote large amounts of time to delivering a program that exceeds that of most Chapters with full time staff. To these volunteers we say "thank you for your devotion to the success of the Chapter and our learning and development initiatives!"

The course calendar for 2009-10 included many courses, a series of well-attended breakfast sessions sponsored by local professional services firms and a host of other training and networking events. In past annual reports, we have listed all events hosted by the chapter but there are just too many to list.

For the second year now, Program Committee member Colleen Chambers has organized a series of networking and informational breakfasts. These sessions provided a forum for local services firms to speak to the Chapter's members on important local and professional topics. The Chapter is very grateful to Colleen for her continued dedication to the chapter in organizing these events. We are also very appreciative of the firms who sponsored these in the form a financial commitment and the sharing of their ideas and perspectives.

As well we are very lucky to have Marianne Avarello on our committee. Over the past years Marianne has organized and ran the CIA prep courses. Many of our members have used this as a tool to a successful completion of their CIA certification.

In the first half of 2009-10, demand for the Chapter's courses was very low in comparison to prior years, however, a solid rebound in attendance was noticed in the spring of 2010. As the number of Chapter members approaches the 1300 mark, we expect that demand will improve in the coming years. A major hurdle for the chapter in 2009-10 was to put in place the infrastructure necessary to sustain the high volume of training and development sessions being offered. To achieve this, we tightened event management processes, instituted new financial management controls, engaged an event planner on a part-time basis, and established an on-line registration and payment system.

The final program for 2010-11 has been finalized and the Program Committee members are actively reserving instructors and event sites. One major change to this year's program is that the Chapter will accept all event registrations centrally and immediately. Where registration was done on an event-by-event basis in past years, members now will be able to guarantee their spot in any of our events from the first day the annual calendar is published.

If you have any courses, seminars, areas of interest that you would like to see included in the program, please contact one of the Program Co-Chairs. We want to ensure that the programs we bring to our members are relevant, so your input is important.

Without the support of our Program Committee members, we would not be able to provide this program, and we are grateful for this support. Our thanks go to Christian Asselin, Marianne Avarello, Colleen Chambers, Annam Ganesan, Alessandra Ranalli, Brenda Rupert, Supriya Rao, Janet Jensen, Jay Davidson, Isabella Franche, Claire Costa, Claire Fitzpatrick, Brian Yantha, Jermey Dimmel, Jessica Evans, Louise-Chantal Pilon, Sophie Lalonde and Summer Frederickson. Thanks to all for a successful 2009-10 and looking forward to the new challenges that 2010-11 will bring.

Susan Kenney
Program Committee - Co-Chair

John Lees
Program Committee - Co-Chair

3.e Membership Report

Over the past year, membership increased to 1249 compared to 1095 last year. This 14% increase is in line with expectations given the trend toward recovery in the economic environment and gradual reduction in the numbers of unfilled positions within the federal government (our main source of membership). Of note is the Chapter's membership stood at 491 in 2004 which means we have grown by over 250% over this six year period.

As vacant federal government positions continue to be filled, our membership is expected to continue in an upward trend for the next few years.

Approximately 319 (239 in 2009) members or 25% (22% in 2009) of Chapter members are Certified Internal Auditors. This 33% increase is reflective of the continued emphasis that our members and their employers are placing on obtaining professional auditing designations. We expect this trend to continue. The Chapter also has members who are certified in other specialties. Chapter certification statistics breakdown as follows:

- Certified Internal Auditor: 319 (239 in 2009) members
- Certification in Control Self Assessment: 49 (41 in 2009) members
- Certified Government Auditing Professional: 45 (29 in 2009) members
- Certified Financial Services Auditor: 5 (4 in 2009) members

Membership is divided roughly 75% - 25% between all government (federal, provincial and municipal governments combined, including crown corporations) and non-government employers. However, a number of the non-government employers are in industries which provide services to the federal government.

Approximately 63% of Chapters members are employed directly in the federal government. This number is the same year over year.

Please note that the Chapter communicates with members through email notices. All members are requested to visit the IIA website and ensure that their current email addresses are included within their profile. As well, membership for federal government employees is updated on an annual basis by the federal government.

Darren Budd

Chair Membership

3.f Certifications Report

During 2009, 56 members were successful in obtaining their professional designations for Certified Internal Auditor® (CIA®) or Certified Government Auditing Professional™ (CGAP™) as indicated below:

CIA – 41
CGAP – 10
CCSA – 4
CFSA – 1

On October 28th, the Ottawa Chapter hosted an honorary dinner at the Sheraton Hotel, Ottawa, to recognize the achievement of the various certifications of the IIA. The event was attended by over 50 people, including Board Members, graduates and guests, who were welcomed by Mohammed Siddiqui, Chief ERM Officer, Hydro Ottawa Holding Inc and a representative on the National Canadian Council of the IIA as well as John Gilhooly, IIA Ottawa Chapter President.

Two very prominent members of the Internal Auditing community were also in attendance: key note speaker Dave Richards and guest speaker Andrew Fisher. Dave Richards, in addition to being the former President of The Institute of Internal Auditors (IIA) and a member of the IIA International Board of Directors for over 17 years, acted as the Chief Audit Director at FirstEnergy for 24 years. A graduate of John Carroll University and holding an MBA from Baldwin-Wallace College, Mr. Richards generously shared his insight into the opportunities and challenges of modern Internal Auditing and presented the certificates to the graduates.

Currently the Vice President Internal Audit with Etihad Airlines, Andrew Fisher has been highly coveted as a professional. He has provided his services to Bahrain Airport Services, managing the Audit & Quality function, and the New Zealand Institute of Chartered Accountants, assisting with their Professional Accounting School and Professional Competence Examinations. Arriving from Abu Dhabi, Mr. Fisher explored the many international possibilities available through Internal Auditing.

Mohammed Siddiqui, CIA, ACA
Chair of the Certifications Committee
Chair of the National Education Committee of the Canadian Council

3.g Research Report

The Committee's work over the past year has focused on identifying research topics of interest to the local community and preferred forums for the delivery of research work. A key change over the past year has been our involvement in a number of new sub-committees of the Board, including the Partnerships Committee and the CAE Committee. We have leveraged and supported the

work of both of these committees to enhance our understanding of topics of interest and needs of the local IA community. We have also consulted with representatives from the local CAE community and central agencies to obtain their input on areas of need and interest from a federal government perspective. One of the key areas of priority that has emerged from the consultations held over the past year relates to the need to help strengthen and define the value of both the profession and the function. We will continue to conduct consultations with representatives of the local community over the spring and summer to use as input into the development of a survey that will provide insight on a number of elements of the IA value proposition, including:

- The perceived value of the IA function within the respondent's organization;
- Means of defining and communicating the IA value proposition within the organization;
- Key performance measures and mechanisms used to assess and monitor the results of the function;
- Key challenges faced by the function in demonstrating its value; and
- Support required to strengthen the perceived and actual value of the function.

The results of this survey will be used in developing our strategy and priorities moving forward into the next year.

Finally, our Chapter has provided a donation to the IIA Research Foundation to support the Foundation's efforts in expanding the knowledge and understanding of internal auditing by providing relevant research and educational products to advance the profession.

Moving forward, the Committee will continue to collaborate with the CAE and Partnership Committees to identify, lead, and support research projects of interest to our local membership.

Nancy Chase, CA, CIA, CGAP
Research Committee Chair

3. h Academic Relations Report

During the past year, the chapter awarded its annual scholarship with the University of Ottawa under the final year of our current agreement. This agreement was renewed for another three years and the chapter entered into negotiations with Carleton University to begin a similar scholarship program with that institution beginning in the 2010-11 academic year. Both of these scholarship programs seek to promote the profession by awarding scholarships to students who have demonstrated an interest in the profession. Under these scholarships, applicants in good academic standing submit a short essay about

the internal auditing profession with the winner being selected by the Academic Relations Committee. The awarding of these scholarships helps generate publicity for the IIA, the profession and, in particular, the local chapter.

The Chapter has also expanded its education programs through a partnership with the University of Carleton to offer CIA preparation classes based on the IIA's CIA Learning Program. This is the second such program in Canada. The IIA's CIA Learning System program is delivered in a blended learning format of printed workbooks and web-based learning software. These tools are augmented by the expertise of an experienced instructor. The classroom environment allows for interaction with your peers and the instructor and also provides structure to keep you on track to meet your goals.

Finally, members of the academic relations committee attended functions hosted by the local universities and hosted events bringing together local professionals and students from local academic institutions to support the promotion of the IIA and the profession of internal audit. This past year saw the chapter continue to expand its efforts in this area and this will continue to be a focus of the chapter in the coming years.

Moving forward, the chapter is working to further expand its network and revitalize historical links with other local universities in the area, partnering with other local Canadian chapters and partners to promote the profession of internal audit to future generations.

Michael Leong, CMA
Academic Relations Chair

3. i Marketing Report

The objective of the Marketing Committee this year was to promote the internal audit profession to the Ottawa internal audit community and provide opportunities for members and non-members to network and to continue to increase efforts to diversify and broaden membership of the Ottawa Chapter through communications to all members.

This year the Marketing Committee continued to implement the Chapter's new communications strategy to enhance the effectiveness of the Chapter's website to enable more efficiency for the organization and more functionality for the members.

Kelsey Nutland
Marketing Chair

3. j Volunteer Report

During the 2009/10 year, over 50 members volunteered their time to support the Chapter and its activities. Volunteerism was celebrated at the December 3, 2009 wine and cheese event, which was attended by over 140 IIA Ottawa members and an additional 30 non-members. John Gilhooly individually recognized each volunteer and Susan Kenney and John presented volunteers with recognition gifts. The new volunteers for 2009/10 were presented with leather embossed portfolios and continuing volunteers, who were also active during 2008/09, received an IIA loot-bag including marble paperweights, key fobs and 'investigative' IIA flashlights. All volunteers received IIA Ottawa Volunteer pins.

All attendees at the Wine and Cheese event received IIA Ottawa Chapter pins.

A call was made, at that venue, for members who would be interested in getting involved with the IIA Chapter going forward. During 2009/10 we were very pleased to engage Michele Serano as the person responsible for CAP reporting and we had a number of individuals who supported the annual IIA Chapter audit. We are hoping to develop a team of volunteers to support each IIA Ottawa Board member, to enhance the delivery of each role, provide opportunity for new volunteers to become involved and to support succession planning going forward. We currently have a list of new interested volunteers and will be working to get them engaged during the summer of 2010. If there are any others who are interested in volunteering, please contact the Volunteer Chair, Robin Sellar, 613 355 0250, rsellar@sympatico.ca, if you are interested in exploring opportunities.

Robin Sellar, CIA
Volunteer Chair

3.k Newsletter Report

After a hiatus, the IIA Ottawa Chapter Newsletter was re-launched in January 2009. At present the newsletter is planned for release to Chapter members three times annually. To date, three issues (February 2009, December 2009, and April 2010) have been published electronically and distributed to members in bilingual format via email link to the IIA Ottawa Chapter Website. Each newsletter contains information about upcoming and past events, job and volunteer opportunities, and interest articles.

A communications sub-committee has been formed to explore how to best deliver Chapter news to members. As a result, synergies between the Newsletter and the IIA Ottawa Chapter Website are beginning to be leveraged with the publication of key newsletter articles on the website homepage, and the

inclusion of electronic links in the Newsletter that direct readers to the website for more information on programs, events, and volunteer opportunities.

Newsletter Editor: Teresa K. Gannon, CIA

3. l Website Report

The IIA Ottawa Chapter website is a key point of reference for many of its members. In the past, the website remained relatively static with the design, layout, and content changing relatively little over the years. In late 2009 / early 2010 the design and content of the entire IIA Ottawa Chapter website was reviewed and revised with enhanced utility and attractiveness in mind. Key changes include:

- Updated Homepage design, and increased frequency of the publication of new and more varied information
- Use of the Events Calendar to organize and communicate events and training
- Transfer of Job Postings from a members-only page to a public access page in order to increase visibility and ease of access
- Updated Resource page and Chapter Information page, including a message from the current president and updated links to key information and resources

Website traffic has increased in the past year, with visitors routinely accessing program flyers, job listings, the newsletter, as well as other information. The website is also used to solicit interest from members who may wish to volunteer with the Chapter. Other improvements, such as on-line registration for Chapter events, continue to be explored. In addition, content synergies with the Chapter Newsletter are beginning to be leveraged, with selected Newsletter articles appearing on the Chapter Homepage for increased visibility and interest.

The website can be found at

<http://www.theiia.org/chapters/index.cfm/home.page/cid/94>

Website Chair: Peter Cardeneo, CIA

3. m International Committees Report

The Ottawa Chapter is proud to have so many of its members serving on IIA international committees. Their continued participation helps to improve the quality of the profession, standards and practices of the internal auditing profession, such as practice advisories, guiding principles, and exposure drafts. Members of the Ottawa Chapter serve on a number of committees

including the Government Relations Committee, Professional Issues committee, Standards Board and International Relations.

Members of these committees work on a variety of projects to help internal auditors implement the IIA's Professional Practices Framework. Examples of projects completed in the last year include a range of practice advisories including Governance Assessments and Managing the Risk of the Internal Audit Activity. In addition revisions to standards were developed and released for comments. These, and the results of many other projects, are available on the IIA website.

Other chapter members have been appointed to committees for the coming year and will serve on are the Public Sector Committee and Committee on Quality.

On behalf of the Board, we thank all our Chapter members who serve on International Committees.

Bruce C. Sloan, CA

3. n Ottawa Chapter - Canadian Institute Project Sub-Committee

On Tuesday April 27, 2010 the Canadian Council received approval from the North American Board to proceed with the Canadian Institute Proposal timeline. What this means is that the Canadian Council can seek approval of the Canadian chapters and membership. Subject to favourable chapter and membership votes, IIA Canada can then begin a two year period as an Interim Institute – operating as a separate entity under IIA North America.

The immediate next step is to obtain approval from the Global Board which will be sought at their next meeting on June 10th 2010 in Atlanta. Although a major milestone, it should be made clear, that this is not the final approval for a Canadian Institute. Following Global Board approval, formal resolutions will be sought from Canadian Chapter Boards recommending membership approval.

The Canadian Institute Proposal document is being translated and both French and English versions will be published soon so that all IIA chapter leaders and members in Canada have an opportunity to read and understand the proposal.

Integral to a successful membership vote is an extensive communication and education program for the general membership and chapters. There will be multiple opportunities for you to attend education sessions, submit your questions and comments, and obtain a thorough understanding of the process prior to voting in September 2010. In an attempt to ensure the membership vote knowledgeably, the Canadian Council through its Canadian Institute Team will endeavour to utilize many avenues of communication (directly and in conjunction

with Chapter boards) including face-to-face meetings, webcasts, IIA and local newsletters, emails and inserts in your Internal Auditor magazine.

Lastly, the Ottawa Chapter Executive is working closely to prepare itself for the communication plan with our Ottawa Chapter members and review of the business plan as the Canadian Institute project proceeds over this summer.

Carmen Abela and Julie Champagne- Co-chairs

4. Slate of Executive Committee and Board of Governors for 2010-11

By Order of the Nominations Committee and subject to ratification at the AGM May 27, 2009:

Executive Committee

Position	Name
President	John Gilhooly
Vice President – Operations	Susan Kenney
Vice President – Strategic	Julie Champagne
Secretary	Robin Sellar (proposed)
Treasurer	Beth McClurg (proposed)
Program - Continuing Ed	John Lees / Jeremy Dimmell (proposed)
Canadian Institute Project	Carmen Abela

Governors (Committee Chairs)

Program (co-chair)	Jeremy Dimmell (proposed)
Marketing	Kelsey Nutland
Certifications	Joe Carpinone (proposed)
Membership	Darren Budd
Research & Associate Trustee	Nancy Chase
Academic Relations Chair	Michael Leong
Volunteer Chair	Robin Sellar
Newsletter	Teresa Gannon
Web Editor	Peter Cardeneo
IIA Standards & International	Bruce Sloan

Committee	
TBS Representative (ex officio)	Monique Clairoux
Past President and Chair of the Nomination Committee	Carmen Abela
HQ Reporting	Michele Serano
Member at Large (International Committees)	David Rattray (proposed)
Member at Large (Chief Audit Executive)	Vacant
Member at Large (Private Sector)	Vacant

Note: Nominations, with a seconder, from members in good standing, are open from the floor, until the Chair closes the nominations.