

9:00 - 10:30 A.M. E.T.

Opening Keynote: Creating Value Through ESG

Abhi Aggarwal Partner PwC

Diana Stoltzfus
Deputy Chief Accountant
U.S. Securities and Exchange Commission

Mani Sulur Senior Vice President, Chief Compliance Officer USAA

Move from theory to action with a practical, purpose-led plan that will deliver sustained outcomes. Our panel of executives, including risk and compliance leaders and a regulator, will discuss tackling ESG risks and opportunities and take us through the ESG journeys faced by the three lines, including challenges faced and results and outcomes achieved.

In this session, participants will:

- Explore top emerging ESG considerations for internal audit and compliance functions.
- Understand the components of ESG environmental, social, and governance and compare with "sustainability" goals and objectives set by companies.
- Understand the SEC risk disclosure, what it means for companies, and what role internal audit can play to be a value-added partner.
- Discuss ways to hold their business accountable with metrics they can trust by using proven tactics and smarter technologies.

Speaker information being finalized



11:00 A.M. - 12:00 P.M. ET

CS 1-1

Session information being finalized

CS 1-2: A Layered Approach to Cyber Coverage

Vaibhav Sharma, CISA
Senior Vice President and Audit Director, Technology
Bank of America

Rick Bristow
Senior Vice President and Audit Director, Cyber Risk
Bank of America

Get an overview of how Bank of America Audit's cyber coverage strategy — an approach that combines a business-centric model with a functional model — is supplemented by a threat centric strategy. Work is delivered via a hybrid point in time and continuous audit plan, and periodic reporting is used to aggregate results and drive management action.

In this session, participants will:

- Learn how to use a layered approach when auditing cyber to ensure that work is:
 - Sufficient end to end.
 - Focused on top risks and threats.
 - Responsive to emerging risks.
 - Producing meaningful and impactful results.

Rick Bristow is responsible for global coverage of Bank of America's cyber risk and information security. His duties include providing an independent assessment of cyber defense, infrastructure, application, and front line unit controls. His team is also accountable for audit coverage of the second line's oversight of technology and risks associated with third parties who support the bank's technology. Bristow has more than 17 years of experience providing audit and technology process consulting, with seven years specifically covering cyber risk.

Vaibhav Sharma is responsible for global coverage of Bank of America's technology infrastructure. His duties include providing independent assessment of internal business controls and processes related to the bank's data centers, networks, servers, remote connectivity for employees, and cloud technology. His team also covers the validation of Technology-owned issues (regulatory and internal). Sharma has more than 20 years of experience in audit and information technology. He is a certified Six Sigma Master Black Belt and Certified Internal Controls Auditor.



CS 1-3: The Possibility of a Fully Automated Audit Function

Bill Chippendale
Senior Vice President and Chief Audit Executive
Discover Financial Services

Ling Cao
Director, Data Science Strategy Internal Audit
Discover Financial Services

There's a lot of talk about using data analytics, RPA, machine learning, and other technologies, but what would it look like if these were all employed in every aspect of internal audit? Is it possible, and is it being done? From department operations to audits, see examples of how Discover is already leveraging multiple advanced technologies in most aspects of the internal audit function, learn how new technology is being used to bring deep insights, and examine the company's plans and possibilities to automate even more.

In this session, participants will:

- See where Discover is currently using, is in the process of building, or has planned uses for technology and data to simplify the audit process and reduce work.
- Hear an overview of how Discover solved challenges by leveraging technology and bringing in the right skillsets.
- Explore Discover's present day and outlook into how the company will use data and technology to achieve maximum benefit.

Speaker information being finalized



1:15 -2:15 P.M. ET

CS 2-1: ESG In Financial Services and the Role of Internal Audit

Imtiaz Hussain, CISM

Managing Director and Deputy Chief Auditor, Investment Management and Wealth Management BNY Mellon

The session will highlight the importance of ESG in financial services organizations and illuminate internal audit's role in providing independent assurance on climate change and diversity, equity, and inclusion (DEI). The session will also showcase tools and techniques auditors could utilize to audit climate governance and the DEI ecosystem. Several polling questions will help ensure the audience understands the transverse nature of climate risk, such as physical risk and transition risk.

In this session, participants will:

- Develop greater awareness of ESG as a megatrend topic.
- Learn an approach to auditing climate risk and DEI.
- Gain insights into the role of internal audit and how internal audit should be prepared.

Imtiaz Hussain is the Managing Director and Deputy Chief Auditor for Investment Management (IM) and Wealth Management (WM) at BNY Mellon. His primary responsibilities include the creation of IM and WM internal audit strategy and the risk-based annual audit plan; delivery of audit projects in a timely manner and within budget; and seamless operations of the audit function. Hussain also drives audit's Agile Transformation initiative, chairs the internal audit forum for ESG, and is a member of the Group of 25 (group of globally significant financial institutions) Internal Audit Working Group for ESG.



CS 2-2: Analyzing Customer Complaints With NLP to Enhance Audit Decisions

Jim Tarantino, CISA Director RSM

Lou Castagliola, CPA
Data Analytics Manager
RSM

In today's regulated environment, banks are modernizing handling and monitoring procedures for customer complaints. Management monitors complaint data to identify operational issues and potential customer harm or non-compliance. Internal audit, as a third-line function, can leverage the same rich complaint database to inform updates to annual audit plans, drive more effective scoping of specific audit engagements, and provide effective challenge to first- and second-line customer complaint monitoring. Advances in text mining, particularly Natural Language Processing (NLP), are enabling internal audit departments to process large, rich text complaint datasets, simplify results delivery, and offer real value to audit decision-making.

In this session, participants will:

- Review an actual case study using NLP to mine large volumes of complaint text.
- Learn how to summarize detailed complaints into topics auditors can understand.
- Gain tips for generating meaningful statistics and trends on topics identified through text mining.
- Explore considerations for deploying NLP for audit planning and engagement planning.

Jim Tarantino is a Director in RSM's Financial Services Risk Advisory practice. He has 25+ years of experience in risk management and risk technology delivery and program execution, including Al/ML, automation, and data governance. He has a proven record of helping clients transition to analytical, data-based organizations for better risk management through delivering leading-edge technology and transforming risk and compliance functions. Tarantino's areas of specialization include data analytics platforms and tools for the Three Lines, model risk management, reporting and analytics (BI), Agile and Lean delivery, target operating model and program management, and technology adoption and user enablement.

Speaker information being finalized



CS 2-3: Auditing With Agility: Stop Wasting Time and Start Adding Value!

Clarissa Lucas, CIA, CISA, CIDA Audit Director Nationwide Insurance

Patrick Shanahan Associate Vice President, Internal Audit Nationwide Insurance

In today's constantly changing environment, where new risks emerge with incredible velocity and organizations are delivering products and business outcomes with increased speed and agility, how can internal auditors and other risk managers keep up and continue to deliver value? This session will answer that question by exploring what it means to audit with agility.

In this session, participants will:

- Gain an understanding of what it means to audit with agility, including the benefits of incorporating these practices into the audit process.
- Learn from the presenters' real-life experiences in implementing agility into the audit process and transforming theory into practice.
- Gain actionable insights they can leverage and apply to their own agile auditing journey.

Clarissa Lucas leads the technology audit team at Nationwide Insurance. She is a thought leader for auditing with agility, having been published in industry periodicals and spoken at international technology and auditing industry conferences, including the 2020, 2021, and 2022 DevOps Enterprise Summits and ISACA's CACS Conference. During these conferences, she has been both a keynote and break-out speaker. Lucas has also spoken at her local IIA chapter on auditing with agility. Her passion for auditing has led her to obtain the following certifications: Certified Internal Auditor, Certified Information Systems Auditor, and Certified Investments and Derivatives Auditor.

Speaker information being finalized



2:30 - 3:30 P.M. ET

CS 3-1: Environmental, Social, and Governance (ESG) Risk and Board Oversight

Lori Flaherty, CIA, CRMA, CFE ERM Lead Paychex

Bill Coller Enterprise Risk and Internal Controls Manager Paychex

Interest in ESG risks and performance continues to grow from investors, internal employees, and other stakeholders. Boards of public companies must exercise oversight and have ultimate responsibility for the attention to ESG components and the evolution of ESG-related performance and metrics. Specific to the environmental piece of ESG, governance is at the top of the four core elements of the Taskforce on Climate-related Financial Disclosures (TCFD). It is critical that firms disclose their ESG performance accurately, to avoid any concerns surrounding greenwashing or pinkwashing.

In this session, participants will:

- Learn why it is important to ensure all components of ESG are monitored.
- Contemplate new concepts to employ that can accelerate an ESG program.
- Discover how to measure performance and adjust strategy and tactics.

Lori Flaherty has 20+ years of experience in risk management, primarily in the financial services industry. She joined Paychex in 2018 and manages the company's ERM efforts. Additionally, she serves on the CSR (Corporate Social Responsibility) Committee responsible for leading ESG initiatives. Previously, Flaherty worked in the Risk Advisory group at Ernst & Young, managing multiple international client risk and control projects. She also was a lead investigator supporting a US government agency, responsible for investigations related to bank closings, including fraud, restitution, and claims. Flaherty is currently President-Elect for her local chapter of The IIA and has been an active board member for 10+ years.

Bill Coller has served in various risk management roles at Paychex. He has responsibility for enterprise risk management programs, such as risk assessments, reviews, and control testing. In previous roles, he was responsible for client tax discrepancies, the client product audit function, and oversight of external financial transactions. In addition, Coller works with the Ethics and CSR Steering Committee at Paychex.



CS 3-2: Roadmap for Establishing IT Reliance Within M&A Transactions

Kent Trainor, CIA, CPA
Vice President, Internal Audit and Compliance
goeasy, Ltd.

Mandar Patel Senior Manager, IT Audit goeasy, Ltd.

M&A activity within the financial services industry continually challenges internal auditors to identify key applications within acquired organizations to ensure the IT reliance environment is quickly absorbed at a maturity consistent with the parent company.

In this session, participants will:

- Learn key tenets of an agile roadmap for in-scope applications, including managing access, operations, change, and rollout milestones.
- Benefit from practical experience and knowledge to elevate their assurance game during the initial post-acquisition phase.
- Examine how internal audit's participation in uplifting controls structure strengthens stakeholder relationships and enables better understanding of the IT landscape while performing assurance activities.

Kent Trainor has built a 15-year career of leading internal audit departments across diverse Canadian industries, including media and telecommunications, mining, financial institution regulation, and currently, financial services through his three years of employment at goeasy.

Speaker information being finalized



CS 3-3: Increasing the Impact and Influence of Internal Audit

Stephanie Richard Chief Audit Executive Ally Financial

The amount and pace of change over the past few years is creating a need for internal audit functions to alter the way they perform their role. In addition, expectations from stakeholders and regulators for internal audit to contribute to the overall improvement of risk management at their institutions have also increased, including providing assurance and advice and anticipating risks. Most mature internal audit functions know how to provide assurance over internal controls. But that is no longer enough to fulfill the expectations of stakeholders and regulators. Audit functions must have a strategy to evolve and modernize their practices to provide more than just assurance.

In this session, participants will:

- Learn about priorities specific to People, Process, and Technology that can help define strategies for the evolution and modernization of the audit function.
- Describe criteria for going beyond auditing controls to challenging the adequacy and design of governance and risk management frameworks.
- Understand how to adapt more readily to a fast-changing risk and control environment, solve for root cause to reduce risks and repeat issues, and identify emerging trends.
- Hear how to best focus on strategic risks to determine what could go wrong to impede achievement of company objectives.

Stephanie Richard has been with Ally Financial for 20+ years, holding roles within nearly every major function and playing a crucial role in Ally's IPO and numerous product offering expansions. She was appointed as CAE in early 2018 to lead the internal audit and loan review functions with 160+ employees. Richard has used her passion for reinvention, DEI, and talent development to transform the internal audit function, cultivate innovation, employ technology and data analytics, and establish an early talent program. She has also applied her experiences and relationships across the company to influence a change to the historical practices and perceptions of the internal audit function to be more forward looking and advisory focused to enable the bank for future growth and success.



4:00 - 5:00 P.M. ET

CS 4-1: Bringing Together Risk, Compliance, Audit, and Other Business Units

Dr. Paul Viancourt, CIA, CRCM, CAMS, CFE Director, Training and Development Ncontracts

Where does the responsibility of risk managers end and business unit managers, including compliance, begin? The answer is different at every financial institution, but there's one thing that's non-negotiable: The overlap ensures everyone has a part to play. During this session, we'll explore how to structure leadership to ensure different departments and business lines work together to aid risk management.

In this session, participants will:

- Learn about risk management's overlap with key areas, including compliance, IT, and marketing.
- Discover how to ensure the collection of all pertinent information to aid decision-making.
- Hear tips for balancing the push and pull of varying priorities.
- Gain strategies for working collaboratively, along with best practices for creating a risk management culture.

Dr. Paul Viancourt is the Director of Training and Development at Ncontracts. A former 20-year banker with certifications in internal audit, Bank Secrecy Act (BSA), fraud, and compliance, Dr. Viancourt is passionate about helping financial institutions leverage technology to lessen their regulatory risk, streamline cumbersome back-office processes, and generate useful risk data that allows them to excel in an increasingly competitive industry.



CS 4-2: Addressing the SEC Cybersecurity Disclosure Enhancement From an Audit Perspective

Keith Zielenski Managing Director, Security and Privacy Services Protiviti

Once the SEC proposal goes final (the comment period ended May 9), what does it mean to our audit clients? The proposal's goal is to better inform investors about an organization's risk management, strategy, and governance and to provide timely notification of material cybersecurity incidents. This panel session will discuss the proposed increase in scope for cybersecurity audits.

In this session, participants will:

- Understand why a material cybersecurity incident must be defined.
- Learn about the importance of organizational cybersecurity/risk management policies and procedures, third-party risk management programs, and business continuity, contingency, and recovery plans.
- Gain insights into the process by which cybersecurity risks are considered as part of an organization's business strategy, financial planning, and capital allocation.
- Examine disclosure of board members' oversight of cybersecurity risk as well as management's
 role and expertise in assessing and managing cybersecurity risk and implementing cybersecurity
 policies and procedures.

Keith Zielenski has 25+ years of professional experience utilizing technical, managerial, and leadership skills, and 20+ years of management consulting experience, encompassing security strategy development, software security assurance program design, information system development, information system audit, security program management, security control reviews, security compliance assessments, risk analysis, contingency planning, system security plan development, and the development of security policies, procedures, and standards. He possesses solid analytical and problem solving skills as well as the ability to understand and incorporate business goals and priorities into enduring solutions.



CS 4-3: Auditing Human Resources in 2022 and Beyond

Scott Baranowski
Director, Internal Audit
Wolf & Company, PC

Colleen Simonelli Chief People Officer Wolf & Company, PC

Talent and culture are now a top priority for many CEOs, boards of directors, and investors. Moving past the pandemic, leaders are questioning how to acquire skilled talent and create an organizational culture that will help them thrive. We will discuss evolving your internal audit plan's human resources coverage to better address people risk and the pitfalls of failing to do so.

In this session, participants will:

- Learn actionable strategies for evaluating their recruitment and retention process.
- Examine talent trends seen in human resources that leaders should be prepared for.
- Discover how to evaluate their institution's culture.

Scott Baranowski has 25+ years of experience providing internal audit and risk management services. Having joined Wolf & Company in 2003, he is currently a Principal in the Advisory Group and Director of the firm's Internal Audit Team, where he utilizes state-of-the-art technologies to meet customized client needs in internal audit, risk management, and Sarbanes-Oxley Act (SOX) compliance. His expertise encompasses operational and financial audits of banking (including lending, wire transfers, automated clearing house (ACH), and asset liability management) as well as developing audit plans for institutions with outsourced and co-sourced audit departments. He previously held management and internal audit positions at a credit union with over \$500 million in assets, an international accounting firm, and FleetBoston Financial.

Speaker information being finalized



9:00 - 10:15 A.M. ET

General Session 2: Futurenomics: The Economic Snapshot You Need to See Today

Commander Mary Kelly, US Navy (ret), PhD, CSP, CPAE

This program is an engaging and entertaining economic snapshot about what our teams and clients worry about, including inflation, GDP, housing, jobs, salaries, the stock market, and energy issues. Then retired Navy Commander Mary Kelly will provide leadership strategies and tactics for guiding people through any crisis, challenge, or change.

In this session, participants will:

- Understand current and future economic market forces impacting their organizations.
- Learn the six stages of any crisis, challenge, or change, and why so many people get stuck in the first four stages.
- Internalize the positive reactions that great leaders have when facing difficult circumstances to stay focused, productive, and motivated.
- Use the 12-Month Business Success and Accountability Planner to increase effectiveness, efficiency, and team engagement.
- Complete the Leader's Blind Spot Assessment to identify individual strengths and superpowers.

Commander Mary Kelly focuses on economic and leadership development. She helps leaders attract, recruit, retain, mentor, and develop the right people at the right time to get the right results. As a corporate strategist, she develops plans for personal and organizational growth. Kelly is a Naval Academy graduate who served 21 years on active duty in intelligence and logistics, mostly in Asia. With a PhD in economics, she taught at the Naval Academy, the Air Force Academy, SMU, and in the graduate school for CSU. Kelly is a best-selling author of 15 business and leadership books, including *The Five Minute Leadership Guide* and *Why Leaders Fail and the 7 Prescriptions for Success*.



10:45 - 11:45 A.M. ET

CS 5-1

Session information being finalized

CS 5-2: Real-time Assurance: Implementing Automation, Including Artificial Intelligence

Stacey Schabel, CIA, CPA Chief Audit Executive Jackson Financial Inc.

Artificial intelligence (AI) introduces new risks to an organization, which may be difficult to audit. Internal audit can add significant value by providing real-time assurance while AI is being implemented. This approach helps ensure activities are appropriately controlled from the outset, reducing organizational risk and supporting audit assessments.

In this session, participants will:

- Examine a practical framework to support implementation of appropriately controlled AI.
- Follow an example of how the framework was utilized to support successful AI implementation.
- Explore the benefits of real-time assurance around new initiatives such as AI.

Stacey Schabel is an experienced CAE with a 20+-year background in audit and risk management, leading successful public company teams in the financial services industry. She is responsible for JFI's Internal Audit team, which examines and evaluates key processes and controls supporting the operations of Jackson Financial Inc., including Jackson National Life Insurance Company. She also assists Board, Audit, and Risk Committee members in protecting the organization's assets, reputation, and sustainability by leading assessment and reporting on the overall effectiveness of GRC processes. Schabel recently served on The IIA's Global Financial Services Guidance Committee to help develop internal audit guidance for financial services auditors worldwide and currently serves on the Content Advisory Council. She also regularly shares her perspectives and thought leadership at industry conferences and in periodicals.



CS 5-3: External Fraud and Internal Audit

Amanda West, CIA, CISA, CAMS, CRISC Senior Vice President and Deputy Chief Audit Executive First Horizon Corporation

With external fraud schemes occurring at record levels, this session will educate internal auditors on how to assess external fraud risk within their own companies.

In this session, participants will:

- Learn how to identify external fraud within their company.
- Gain insights on leveraging internal and external data, statistics, and trends.
- Consider the breadth of financial crimes that affect fraud, including cyber and BSA/AML.
- Understand preventive controls, detective controls, and best practices for mitigating external fraud.

Amanda West is Senior Vice President and Deputy Chief Audit Executive for First Horizon Corporation. Her 23 years in the financial services industry include 14 years in internal auditing, and she has also served as Director of Financial Crimes, Corporate BSA/AML Officer, and Corporate Security Officer. West's broad background encompasses cyber and information security, crisis management, business resilience, fraud risk management, anti-money laundering, and bank operations and technology. Her accomplishments include leading crisis incidents such as COVID-19 pandemic and cyber threat response; implementing a broad financial crimes unit focused on BSA/AML, fraud, and cyber risks; designing a fraud strategy balancing fraud risk management and the customer experience; and implementing audit and GRC systems.



11:45 A.M. - 12:15 P.M. ET

Lunch and Learn: How to Make DE&I Part of Your Strategy to Drive Systemic Change for the Future: PwC's Fireside Chat

Andy L. Navarrete Executive Vice President, Head of External Affairs Capital One Financial Corporation

Dionne Wallace Oakley Senior Vice President, Chief Human Resources Officer Freddie Mac

Rehana Anait
Partner, Cyber, Risk and Regulatory
PwC Consulting Services

Organizations can no longer take a back seat to diversity, equity, and inclusion (DE&I) and must lead, make commitments, and hold themselves accountable for achieving those commitments. These commitments bring purpose to one's business, ignite commitment to your people, and benefit our society. Grab your lunch and join us for a fireside chat with diversity leaders.

In this session, participants will:

- Gain insights and learnings from diversity leaders' DE&I journeys.
- Discuss challenges, successes, and opportunities to drive greater impact and outcomes for DE&I.
- Explore ways to accelerate their DE&I strategy.

Speaker information being finalized

2:00 - 3:00 P.M. ET

CS 6-1

Session information being finalized

CS 6-2

Session information being finalized



CS 6-3: Keeping Up With Evolving Fraud

Lee Williams Senior Vice President PNC Bank

This session will provide a basic definition of fraud, an explanation of various fraud pillars, and examples of internal fraud. It will also offer insights into typical programs/controls to analyze fraud risk and identify/mitigate/prevent fraud, including insider threat, behavior analysis, risk scoring, and training. Additionally, examples of external fraud, such as account takeover, ransomware, and ATM/credit card fraud, will be discussed. The presentation will explore the impact of technology, specifically digital channels enabling fraud, data analytics on the backend for fraud detection, and how automation facilitates reduced detection and reaction times.

In this session, participants will:

- Learn the speed at which fraud is evolving, enabled by digital/online/mobile banking.
- Understand the importance of transitioning from intensive manual processes to automation.
- Gain a full understanding of fraud prevention, including products/processes where fraud may occur and knowledge of upstream/parallel processes that could potentially enable fraud downstream.

Lee Williams has 26+ years of technology, audit, and consulting experience in the financial services and telecom industries. Presently, as an internal audit director for The PNC Financial Services Group, he leads the internal audit function for PNC's Technology Infrastructure Services and Cyber Security lines of business. Previously, in his 14.5 years at Bank of America, Williams served as Senior Vice President and Operational Risk Executive for the Chief Technology Organization, Operational Risk Executive for Global Information Security, Senior Audit Manager for Technology Infrastructure, and Technical Liaison for Offshoring IT Operations at Bank America Continuum Solutions. Earlier in his career, he was the CTO at Elite Outsourcing; an independent consultant at Groupe Telecom, Motorola, Verio Inc., and Bellsouth Cellular; a systems engineer for Alltel Information Services; and a programmer/analyst for GTE Data Services.



3:30 - 5:30 P.M. ET

CS 7-1

Session information being finalized

CS 7-2

Session information being finalized

CS 7-3: Applying Automation and Innovation to Drive Audit's Impact

Part 1: Idea Session

Part 2: Idea Exchange Session

Erin Dunlap Chief Audit Director, Audit Practices Wells Fargo

Erin Dunlap is Chief Audit Director for Audit Practices at Wells Fargo. Her teams include Practices (covering methodology, policy, and plan management), Innovation (covering data techniques and solutions for automating and innovating audit processes), Operations (including technology support, employee experience, and space planning), India Audit, and Quality Assurance. Previously, as a General Auditor at Bank of America, Dunlap covered CCAR, liquidity, and model risk audit as well as talent strategy. Prior, she held numerous leadership roles in audit at Capital One, was the General Auditor for Washington Mutual, and was the CAE for Federal Home Loan Bank of Seattle.

Session information being finalized